Lamy Ink Pen Analysis

Freddie Nicholson



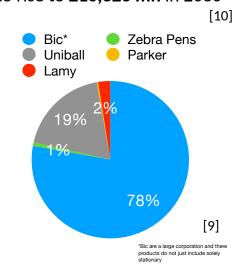
Sustainable Design Engineering Submission 1



Market Analysis



In 2022, pens market valued at £13,823 mn and expected to rise to £16,823 mn in 2030



Market Trends



Smaller and more environmentally friendly packaging is growing in the pen sector.



Compound Annual Growth Rate (CAGR) expected to be 2.5% from 2022 to 2030



€1.8 billion revenue for market leader Bic in 2021

Revenue Analysis

The chart to the left shows a breakdown of global revenue from the 5 major brands shown to the right. Bic is the clear market leader followed by Uniball. Lamy and Zebra both popular in the UK yet have a much smaller revenue than the leaders.



£865.000 worth of sales from UK manufacture of ball point pens. [2]



1.6bn pens thrown away a year in the US.



Luxury pen market share 1.880mn in 2021.

[1]



Growth of digital writing tools on a mass scale replacing the requirement for a traditional pens.



Multifunctional pens

Used on a mass scale, writing equipment is one of the top consumable products used by people in their day to day lives. Aside from personal usage, many industries such as Education, Retail, Banking, Manufacturing and Construction all heavily rely on writing equipment for their day to day business.

Major Brands













3-8 years just to design one pen.

Key Insights

Many consumers lack brand loyalty for writing equipment simply opting for the most convenient option



All manufacturing equipment designed in house for their specific requirements.



Take sustainability seriously, publication explaining action they are taking and most their products are designed to be reusable.

~95% of most disposable pens is structural support rather than functional.

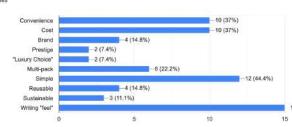
Schools and Businesses are sectors that could see the biggest change.

Personas and Consumer Research

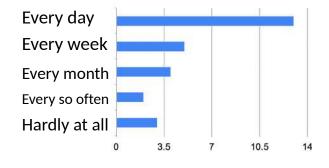


88.9% stated they were more likely to purchase the Zebra multipack pens if given the

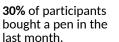
Tick the reasons you like to buy your preferred pen



How often do you use a physical pen?







4.14/10 was the average score for how important sustainability was when

buying writing equipment

48% of participants stated they used digital inking equipment.

User Research Methods

Survey with 7 Design Engineering Students

Prolific Survey with 20 participants

Further In Person Practical Interview

User Journey Map

Below is the cycle a consumer typically goes through when purchasing and using a pen.

- Needed for work, exams, study.
- Old equipment has reached end-of-life (EoL)
- New features that would benefit the user.

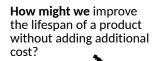
How might we reduce the frequency of trips to the store to buy new pens.

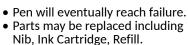
Acquisition



How might we improve packaging to make it clear that the product is a more sustainable option?

- Used by the consumer to write for work, personal / educational reasons.
- Pen will wear over time either by running out of ink or Nib requiring replacement.
- User may wish to try other pens to experience a different feel, write on a different material or to explore other experiences.

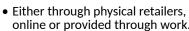




- Entire pen may need to be replaced if disposable.
- Pen may need to be cleaned if it is reusable / checked for debris.
- Fairly clear when pen replacement is needed, e.g. visual indicator of ink level.

Requirement





- May be a consultation process but most likely picked up off shelf without much thought.
- In-Person Retailers may offer ability to try out pens against each other.

Usage



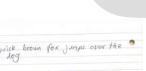
Maintenance

How might we reduce /

adapt the physical parts

an easier repair.

within a product to create



where it can no longer be used. • Consumer may recycle by

not have.

throwing in a recycling bin or through a scheme setup by the supplier / retailer.

• Eventually pen will reach EoL

Practical Pen Try Out

Charlotte got to try out both pens that she had been asked about

writing with the Zebra pens due to their grip which the Lamy did

second however she said she did not enjoy the experience as there

realised they were less sustainable. She suggested that there could

in fact be refills to work with them however quickly realised why

this was a not a common option when attempting to disassemble

in the survey. Even after the test she found that she preferred

She was actually quicker writing with the Lamy by about one

She stated she preferred having a click pen even though she

was a "scratching" sensation from the stainless steel tip.

• Pen may be thrown into general waste leading it to head to







Considerate Charlotte

"Never liked fountain pens for a start. I don't enjoy the wet ink situation."

"I couldn't care for brand loyalty to my Pens. I would be happy to buy a better product if it existed."

Prefers

Reasons she would buy

Sustainability Importance in **Purchasing Decision**

Not Considered

- Cost
- Multi-pack Simple

(1/10)· Writing "feel"

Charlotte requires a pen that is cheap to use

and comfortable for long periods. Having a

click pen experience is very important to her.



Student London Cost

18-24

Sustainability

Brand Loyalty Experience

Pain Points

Finds that fountain pains have a poorer experience in comparison to her usual pens. However would be willing to try alternative solutions.

Mindful Michael

Prefers

Core Needs

Reasons he would buy

· Writing "feel"

A consideration (6/10)

Sustainability

Not a major

factor (4/10)

Sustainability

Importance in

Purchasing Decision

Personal Pen

18-24 Student London



Cost Sustainability **Brand Loyalty** Experience

Michael is aware of the impact of his consumable product purchases. He tries to buy sustainably but still favours convenience and cost as he is a student.

Pain Points

Struggles to decide on only one pen. Does not feel there is enough information about different features and sustainability of products.

Sophisticated Sarah

Prefers

How might we create a

and the environment?

Conclusion

recycling trade-in scheme that

benefits both the consumer

The current user journey

indication where certain

Stand out issues include

packaging being weak at

indicating which products

are more sustainable and

some multi-pack disposable pens.

the number of parts within

map gives some clear

Core Needs

Reasons he would buy



- "Luxury Choice" Simple
- Reusable
- · Writing "feel"

Core Needs

Sarah needs something to last and therefore

Personal Importance in Pen **Purchasing Decision**

Retired Devon Cost

65-74

Sustainability Brand Loyalty

Experience

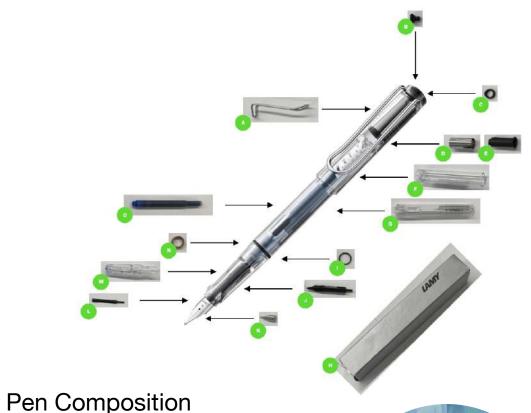
Pain Points

Sarah finds any other pen than her specific model unnatural. She does not consider cost

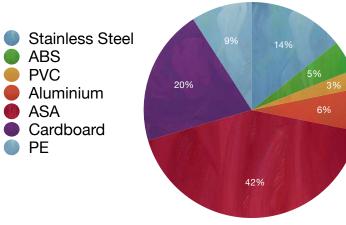
does not feel sustainability is a major factor in her purchasing decision. She prefers a traditional fountain pen for its unique writing experience.

as much as some of her pens have lasted her 15 years.

Product Teardown



The chart to the right shows the overall composition of materials within the Pen. ASA, the main body plastic. is the main contributor to the weight of the product. Followed by the cardboard packaging which is not present post purchase.



Bill of Materials

Part	Part Name	Mass / g	Material
Α	Pen Clip	3.29	Stainless Steel
В	Pen Lid Top	0.32	ABS
С	Pen Lid Top Grip	0.08	PVC
D	Pen Lid Ink Seal	1.55	Aluminium
E	Pen Lid Ink Seal Grip	0.60	PVC
F	Pen Lid	3.34	ASA
G	Pen Barrel	4.38	ASA
Н	Pen Box	4.88	Cardboard

ABS

PVC

ASA

PE

Manufacturing Process

Nibs

- Nibs are made from a 3ft spool of stainless steel.
- The whole process is fully automated.
- Once Nib is formed, placed into cutting wheel and punched.
- Gold nibs are possible for more premium experience.
- Visual Inspection
- Branding Laser etched (low eco impact)
- Ink Delivery System
 - Feeds fed into the ink delivery system.
 - Laser checks nib and feed assembly
 - Feed inserted into grip with nib.
 - Pen is inked up with temporary supply and
 - Ink cartridges loaded into hopper.

Pen Caps

- Plastic cap inserted into cap
- Clips done by hand
- Cardboard spacer inserted in between pen head and barrel to prevent ink flow.
- Cartridges proprietary (high eco impact)
 - Empty cartridges fed into machine to be filled.
 - Caps placed on automatically.
 - Machine spits out into groups of 5.

Warehouse

- Multistory in Germany
- Stored in Big Boxes
- Sent all over the world with distributors in 75 countries.



Presence of testing is present in final product. Ink was found in nib when cartridge had not been punctured.

1	Barrel-Lid Seperation	0.06	ABS
J	Ink Piece	0.66	ABS
K	Nib	0.21	Stainless Steel
L	Inner Ink Piece	0.10	ABS
М	Grip	2.62	ASA
N	Packaging Seperator	0.11	Cardboard
0	Ink Cartridge	2.23	PE



Repair

After the teardown of the product, I needed to reassemble the pen in order to allow participants to test

The process was fairly straightforward with parts popping in to place with no adhesive.

The only tricky part was the lid of the pen which I found difficult to get it to hold together as the part had been pressed in with a lot of force during manufacture however I eventually managed to get it to work putting the pen back in original condition and giving an excellent repairability score.

Repairability Score





Materials

The pen is made up of a combination of materials that all serve their own purpose in creating the Lamy pen experience.

Aluminium



Aluminium is only used for the inner piece that holds the PVC piece to prevent ink leaking from the pen. It has likely been chosen due to its lightweight properties allowing it to be towards the top of the pen.

Stainless Steel







Stainless Steel is used for the Nib to give it increased strength in order to allow it to undergo the wear and tear that it will endure in its product life. ASA is similar to ABS apart from some chemical differences allowing for good UV resistance, impact strength and surface finish. These properties make it ideal for the main body material.

Polyvinyl Chloride (PVC)

Polyethylene (PE)





PVC is a flexible material that is ideal for holding parts in place. PE is ideal for the ink cartridges of the Lamy due to it being cheap to produce and lightweight.

Acrylic Styrene Acrylonitrile (ABS)

Cardboard





ABS is used for the main inking components of the main part of the pen due to its strong properties. These components are crucial to the functioning of the pen and therefore needs to be precisely moulded. The packaging components of the Lamy are made out of cardboard and very minimal, there is no included paper pamphlet apart from a sticker that is printed on the pen with detail about its configuration.

Eco Audit

Energy CO2 footprint

• The material components of the Pen have the biggest eco impact in the lifespan of the product. With 80% of embodied energy coming from their usage.

Transport

EoL potential

Disposal

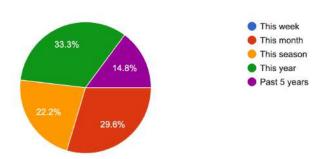
Manufacture

• The manufacturing process comes second with approximately 15% of the embodied energy coming from this process. Lamy design all their manufacturing in house allowing optimisations to be made reducing the overall energy cost.

Reuse of product

No users had bought a pen in the week they were surveyed however a significant amount had purchased one in the past month of October. However sales trends for writing equipment are likely to change with each month especially with Back to School and therefore these results may be skewed. These results show that most users are not reusing their writing equipment and instead opting for a disposable alternative.

When was the last time you bought a form of writing equipment? 27 responses



Transport Breakdown



Material Sustainability Analysis

Material Breakdown

Component	Material	Recycled content* (%)	Part mass (kg)	Qty.	Total mass (kg)	Energy (MJ)	%
Pen Clip	Coated steel, stainless steel, terne coated	Virgin (0%)	0.0033	1	0.0033	0.24	12.9
Pen Lid Top	ABS (medium-impact, injection molding)	Virgin (0%)	0.00032	1	0.00032	0.031	1.7
Pen Lid Top Grip	PVC (semi-rigid, molding and extrusion)	Virgin (0%)	8e-05	1	8e-05	0.0045	0.2
Pen Lid Ink Seal	Coated steel, stainless steel, terne coated	Virgin (0%)	0.0016	1	0.0016	0.11	6.1
Pen Lid Ink Seal Grip	PVC (semi-rigid, molding and extrusion)	Virgin (0%)	0.0006	1	0.0006	0.034	1.8
Pen Lid	ASA (extrusion, injection and blow molding)	Virgin (0%)	0.0033	1	0.0033	0.34	18.4
Pen Barrel	ASA (extrusion, injection and blow molding)	Virgin (0%)	0.0044	1	0.0044	0.45	24.2
Pen Box	Cardboard	Virgin (0%)	0.0049	1	0.0049	0.099	5.4
Barrel-Lid Seperation	ABS (medium-impact, injection molding)	Virgin (0%)	6e-05	1	6e-05	0.0058	0.3
Ink Piece	ABS (medium-impact, injection molding)	Virgin (0%)	0.00066	1	0.00066	0.063	3.4
Nib	Coated steel, stainless steel, terne coated	Virgin (0%)	0.00021	1	0.00021	0.015	0.8
Inner Ink Piece	ABS (medium-impact, injection molding)	Virgin (0%)	0.0001	1	0.0001	0.0096	0.5
Grip	ASA (extrusion, injection and blow molding)	Virgin (0%)	0.0026	1	0.0026	0.27	14.5
Packaging Seperator	Cardboard	Virgin (0%)	0.00011	1	0.00011	0.0022	0.1
Ink Cartridge	PE-MD (molding and extrusion)	Virgin (0%)	0.0022	1	0.0022	0.18	9.6
Total				15	0.024	1.8	100

[&]quot;Typical: Includes 'recycle fraction in current supply"

Manufacturing Breakdown

Component	Process	Amount processed	Energy (MJ)	%
Pen Clip	Wire drawing	0.0033 kg	0.082	21.6
Pen Lid Top	Polymer molding	0.00032 kg	0.0066	1.7
Pen Lid Top Grip	Polymer extrusion	8e-05 kg	0.00048	0.1
Pen Lid Ink Seal	Extrusion, foil rolling	0.0016 kg	0.011	2.8
Pen Lid Ink Seal Grip	Polymer extrusion	0.0006 kg	0.0036	1.0
Pen Lid	Polymer molding	0.0033 kg	0.071	18.7
Pen Barrel	Polymer molding	0.0044 kg	0.093	24.5
Barrel-Lid Seperation	Polymer molding	6e-05 kg	0.0012	0.3
Ink Piece	Polymer molding	0.00066 kg	0.014	3.6
Nib	Roll forming	0.00021 kg	0.00075	0.2
Inner Ink Piece	Polymer molding	0.0001 kg	0.0021	0.5
Grip	Polymer molding	0.0026 kg	0.055	14.6
Ink Cartridge	Polymer molding	0.0022 kg	0.039	10.2
Total			0.38	100

Disposal Breakdown

Component	End of life option	CO2 footprint (kg)	%
Pen Clip	Downcycle	0.00012	18.5
Pen Lid Top	Landfill	4.5e-06	0.7
Pen Lid Top Grip	Landfill	1.1e-06	0.2
Pen Lid Ink Seal	Downcycle	5.4e-05	8.7
Pen Lid Ink Seal Grip	Landfill	8.4e-06	1.3
Pen Lid	Landfill	4.7e-05	7.5
Pen Barrel	Landfill	6.1e-05	9.8
Pen Box	Recycle	0.00024	38.4
Barrel-Lid Seperation	Landfill	8.4e-07	0.1
Ink Piece	Landfill	9.2e-06	1.5
Nib	Downcycle	7.4e-06	1.2
Inner Ink Piece	Landfill	1.4e-06	0.2
Grip	Landfill	3.7e-05	5.9
Packaging Seperator	Recycle	5.46-06	0.9
Ink Cartridge	Landfill	3.1e-05	5.0
Total		0.00062	100

Aluminium

- CO2 footprint, primary production: 12.4 13.7 kg/kg
- Embodied Energy: 186 -205 MJ/kg
- · Aluminium uses a lot of energy to extract.
- It is the third most abundant metal in the earths crust.
- It is one of the most cost-effective metals to recycle.

Stainless Steel

- CO2 footprint, primary production: 5.19 -5.71 kg/kg
- Embodied Energy: 69.1 75.2 MJ/kg
- Stainless steel is 100% recyclable with no reduction in quality to the same material.

Acrylonitrile styrene acrylate (ASA)

- CO2 footprint, primary production: 4.63 5.1 kg/kg • Embodied Energy: 96.9 - 107 MJ/kg
- ASA is not determined to be recyclable due to the
- added Esther that prevents UV light from damaging the pen. This is a significant downside to using ASA as it makes up the main body of the pen.



- CO2 footprint, primary production: 4.63 -5.1 kg/kg
- Embodied Energy: 96.9 107 MJ/kg
- Some flexible elements will be made made up of PVC and a plasticiser. This contaminate makes the PVC difficult to recycle.

Polyethylene (PE)

- CO2 footprint, primary production: 1.77 - 1.95 kg/kg
- Embodied Energy: 76.1 83.9 MJ/kg
- PE is straightforward to recycle when there are no contaminants which is the case here.

Acrylic Styrene Acrylonitrile (ABS)

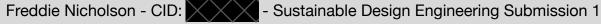
- CO2 footprint, primary production: 3.41 3.77 kg/kg
- Embodied Energy: 88.9 98.3 MJ/kg
- ABS is recyclable as long as there are no contaminants. As the pen has no adhesive this ABS will be able to be recycled. To recycle the ABS, it is ground into small pellets that can be reshaped into a new product.

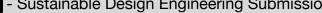
Cardboard

- CO2 footprint, primary production: 1.14 1.26 kg/kg
- Embodied Energy: 26.1 30.5 MJ/kg
- Cardboard and paper are very straightforward to recycle. Most consumers will be aware that these materials are recyclable and place them into a household recycling bin. This is the only packaging and a great start to making the product more sustainable,

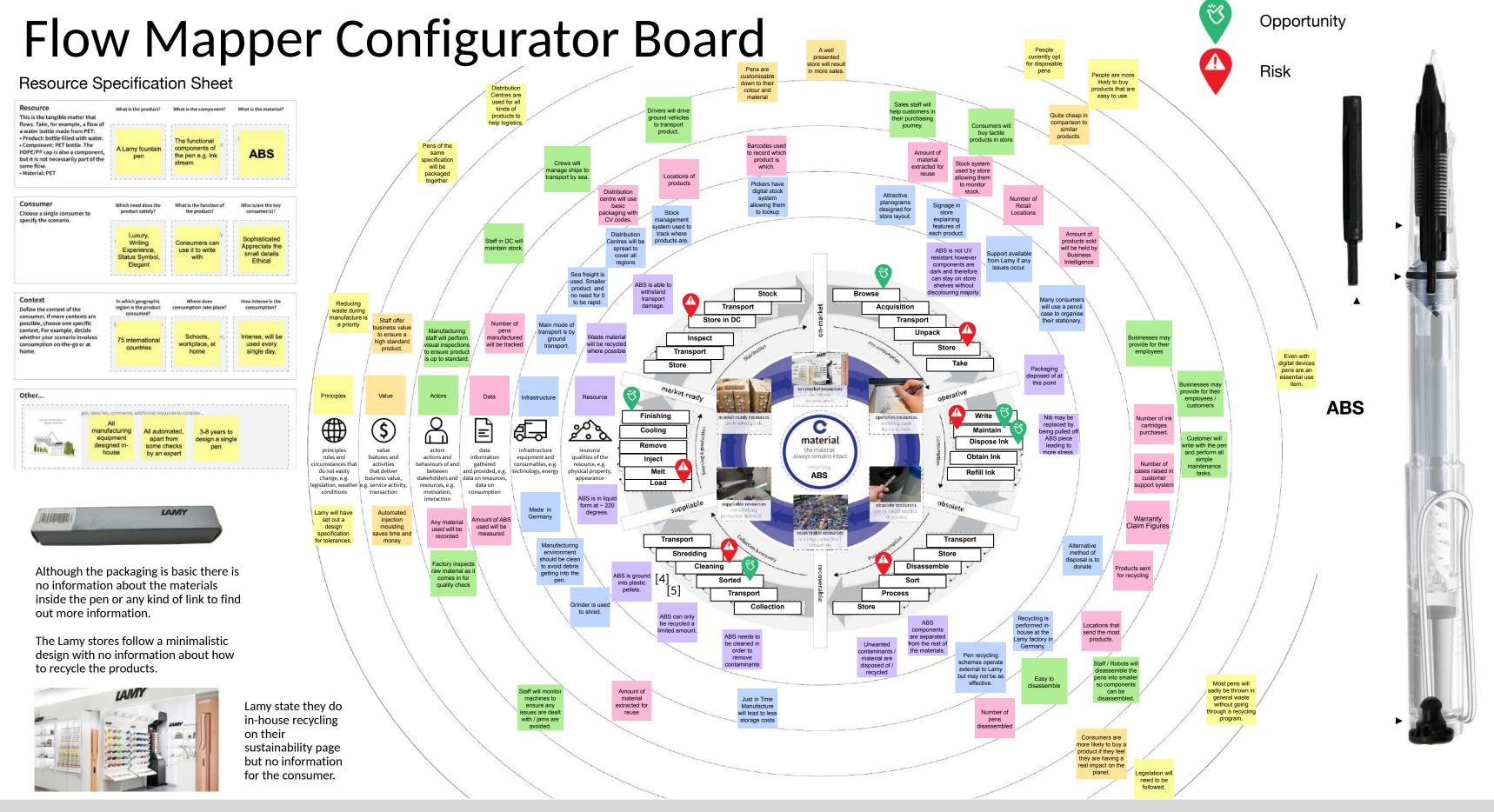








[6]



Flow Mapper Risk and Opportunities Analysis

Maintain



Scope of process

Lamv's are straightforward to

Why is this process pivotal?

Lamy has ensured that the eplacement of parts in their pens is toolless and does not require instructions. A similar approach to sustainability would have a big

Relevant elements

eople are more likely t

easy to use

ikely to buy a product if buy products that are a real impact on the

Consumers will buy

Number of Support available fro cases raised in support systen

Warranty Claim **Figures**

Nib may be replaced by being pulled off ABS piece

[5]

Process

Store



There is a risk of storing products for too long taking up energy and resources.

Scope of process Why is this process pivotal?

Lamy has several lines of product and they will all have different levels of popularity. Trying to get manufacture towards a Just In Time process will ensure no waste energy resources or materials (in case of discontinuation) are being used.

Relevant elements

Staff in DC will main

be spread to cover a

Stock management system used to track where products are.

nufacture will lead to

Alternative method of

Amount of products sold

Process

Load



There is a risk of materials wastage during manufacture.

Scope of process

Why is this process pivotal?

The loading of raw materials is when the material is in the most practical form for most machines. Beyond this point the material becomes harder to

Relevant elements

iterial as it comes i

clean to avoid debris

extracted for reuse

egislation will need to

ABS is able to withstand transpor

Process

Finishina



Lamy products are known for being well crafted and their bespoke manufacturing

Scope of process

process leads to less waste.

Why is this process pivotal?

This is the final stage before the part is placed into the final pen. It is the stage where the part will be visually inspected. Reducing the number of rejected parts and finding optimisations at this stage could bring high sustainability impact.

Relevant elements

lanufacturing staff wil pections to ensu product is up to



a design specification

ecycled where possib

Staff offer business

Process

Cleaning



Scope of process

Contaminants may still remain in recvcled material complications down the line

Why is this process pivotal?

If contaminants cannot be removed from ABS to an acceptable level it cannot be recycled. Improving this process will result in more materia being able to be recycled.

cleaned in order to

Relevant elements

ABS can only be

Grinder is used to

aterial as it comes i

achines to ensure any issues are deal

Unwanted are disposed of

Process

Browse



Scope of process

The browse stage is the main pivotal moment in terms of sustainability commitment to a product.

Why is this process pivotal?

Improving marketing towards a consumer around the sustainability of Lamy pens vs using a traditional disposable pen will hopefully boost impact at the disposal stage and result in more sales.

Relevant elements

purchasing journey

designed for store

to buy products that are

Pens are customisable and material

Signage in store

Risks & Opportunities



- The pen is made up of some materials that cannot be recycled easily such as **ASA** that makes up around **60%** of the pen.
- Users are currently shifting towards disposable pens and those that are considering the environment may have already switched to digital alternatives.
- There is **limited incentive** for the consumer to buy a more sustainable product if there is a higher manufacturing cost leading to a higher product price.
- The Lamy packaging is plain which is more sustainable however leads to a **lack of guidance** during buyer selection.
- Lamy cartridges are **proprietary** and incompatible with other cartridges leading to potential waste.
- Users may not be aware of **serviceable parts** within the Lamy if an issue does occur and instead buy a new pen.
- Users may **dispose** of the pen in the bin.



- Optimisations can be made to the supply chain in order to create a rapid turnaround production line with **Just in Time** manufacture reducing logistical and environmental costs.
- Lamy stores and Point of Sale fixtures can be updated to include information about the Pen's **sustainability** features.
- ASA should be swapped out for a more sustainable material alternative. Potential to use ABS but with a **swap scheme** when UV light has affected the pen.
- Mobile applications to help users understand how their products should be used and maintained.
- Ensuring Lamy pens are as **simple as possible** to manufacture. Are all the components necessary?
- Experimenting with one-part designs for a more low-end refillable pen as a disposable alternative to target education and businesses.

Through the flow mapper and risk and opportunities analysis we have now considered areas that could be targeted in the development of a more sustainable Lamy product / lifecycle.

Product-Service Systems

Warranty









Care

Cartridge Replacement Fountain Pens

Current Services with Lamy



Repairs

Lamy offers a Warranty service helping prolong the lifespan of its products. This typically lasts 2 years but for eShop purchases is 3 years.

Lamy offers a Repair service using its Service Centre in Germany. This however seems to be a fairly small offering for a bespoke set of customers as you simply post your pen to them with a phone number for which they can contact the customer on.

Lamy also offers care videos helping the consumer learn how to look after their pen varying from simple tasks such as replacing an ink cartridge to more complicated tasks such as converter cleaning

Revalorisation Services

The following schemes could be offered helping to improve product lifetime.



Trade-in

Trade-in schemes could be offered allowing the consumer to trade in their old pen for a discount on a new model. Additionally the pens that were trade in could be sold as refurbished models online at a cheaper price.



Tailored Browsing

A tool could be introduced online to help a consumer select the pen that is right for them. This is likely to introduce consumers to products they might not have considered before and will also allow Lamy to inform customers about the sustainability features of their pens.



Mobile Applications

A companion app could bring a wide range of features to Lamy pens as demonstrated by P&G with their iO bluetooth toothbrush offering. Although fundamentally the pen contains no electronics. reminders could be sent to maintain the product to prolong its lifespan.

Existing PSS in the Sector



Bic x Terracycle

Terracycle is a scheme that allows you to recycle any brand pen. There are 375 drop off points across the UK and the closest to Imperial College is Ryman Brompton Road. The pens are collected and stored with minimal transportation to be sorted. This plastic has then be used to create benches using GovaPlast for public spaces. Drop point operators receive money they can donate to charity for each kg they collect. [12]



Inkredible Box: Inkmeister Subscription Service

Inkredible is a subscription service in the United States that allows you to buy a pen and receive ink every month. Every month you will get a selection of samples of ink so you can see which one you prefer. At the premium level, they also include a budget pen to test the ink before using in your preferred pen. At the premium level you also get a full bottle of ink. [14]



[16]

Pilot Begreen Recycled Marker Pen

Pilot offers refillable marker pens that can have ink refills purchased separately removing the need to buy another pen. The refills are considerably cheaper than buying a new pen and come in a range of colours. They are made from 91% recycled plastic (excluding consumables). The quality of the product is still outstanding and there is no detriment to the consumer for opting for the sustainable option.



Imperial College London Library iPad Rental Scheme

Imperial College London Central Library offers an iPad rental scheme for students allowing them to borrow digital devices for two weeks. This means students do not need to maintain their own devices and will have a relatively new device. There is no cost to the service however a writing accessory is not included and a student would need to source this themselves if they wanted to use this.



Bic ECOlutions Ballpoint Pens

[15]

This pen is sold in bulk and is made from 74% recycled plastic. The packaging states 97% as it has small print excluding the ink cartridge. They have partnered with 1% for the planet a scheme that requires companies to donate 1% of their annual sales to environmental organisations. The shipping of the pens in a multipack will result in less waste due to shipping costs for individual pens. However the pens are still disposable and will need to be recycled at the end of their life.



eBay Pen Second-Hand Market

eBay is well known for being a well established market leader in the online marketplace. In the writing sector, pens across all ranges are listed on eBay and sold. Generally prices are cheaper than the market rate. Products which would have been likely to go to landfill are instead sold on to another customer reducing waste.

[13]

Product-Service Systems - Insights and Opportunities

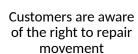
Insights





Offices often provide stationary for their employees in bulk







There is a current lack of awareness around the sustainability of pens at the purchasing





Schools often provide a stationary list to students





Packaging can be repurposed





Inks can be toxic and harmful to the environment similar to textile dyes



Rental schemes are becoming increasingly popular with higher cost of living







Physical material failure is one of the main reasons products will be discarded



Multipacks are currently the most popular consumer purchase option for stationary





Consumers often don't mind purchasing a used item if it comes with a price cut



Consumers are only likely to upgrade to a sustainable alternative if it is the same price in this market



Most consumers are happy to download an app for their products when they unbox





Alternative materials can be used instead of hard to recycle plastics



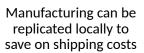


Subscription boxes have become more embedded in our culture with Subscribe and Save through Amazon



Lamy has limited direct stores across the globe leading to untrained sales staff.











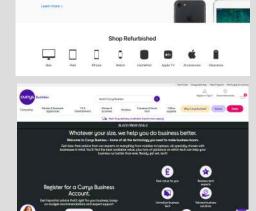


There is no direct recycling scheme offered to the consumer for Lamy

- Creating packaging that is pulp based and more minimal could be beneficial. Lamy pens are already packaged in minimal cardboard packaging with a barcode applied. Pens could be stored in pulp packaging in bulk in store and the customer handed the pen unboxed. The packaging could then be reused for another unit. Sticky barcode labels could be substituted for more efficient RFID labels that could be easily reused for different products.
- Creating an app that shares the care routine for Lamy products would be a great start to reducing pen wastage due to poor maintenance. Oral B has executed this well with their new line of toothbrushes that alerts the consumer when they need to replace their brush head. Additional potential for electronics but danger that this could become a gimmick and decrease the sustainability of the product.
- Selling refurbished products that have been rejected by previous customers could lead to significant cost savings and less wastage. Components could be replaced such as the pen body to give a like new feel. This would likely need to be done by hand but large companies have managed to create robots such as Apple's Daisy that can disassemble iPhones. Similar could be applied to Lamy
 - B2B is a large sector that could have massive impact on sustainability if pitched in the right way. Incentives and offers could be offered on large purchases of sustainable products to increase adoption. Advertising could also be tailored to promote more sustainable pens. Certain businesses such as schools could be further incentivised as these are likely to have more impact with back to school.





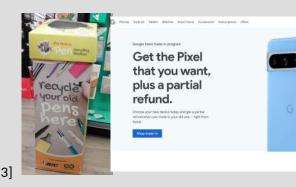


Opportunities

 Consumers find that is hard to visually tell if a product is made out of a sustainable material. A natural paper feel conveys that the product is sustainable. Utilising the same Lamy authentic design whilst being made out of a strong paper material will lead to a new special edition pen that will likely sell very well towards all segments of the market.



• More visual disposal and trade-in schemes will result in less products going to landfill. TerraCycle is currently very limited and Lamy does not offer their own program. Ideally partnering with competitors to make a unified recycling bin where each product will be sent to the respective company would be the best scenario.



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